

**Opening Remarks by Mr. Raffi Gregorian,  
Director and Deputy to the Under-Secretary-General, United Nations  
Office of Counter-Terrorism**

**Annual Forum of Beneficiaries of Technical Assistance  
Session II: Opportunities and Challenges in the Design and Delivery of  
Counter-Terrorism Technical and Capacity-Building Assistance**

Doha, 28 March 2022

**Excellencies,  
Dear Colleagues,**

When I took up my appointment two and a half years ago, the thing I was most interested in was having a business model that would allow UNOCT to produce demonstrable and meaningful impact in countering terrorism – to go beyond just providing technical assistance and eventually carry forward the work on their own or in concert with other Member States, in line with their responsibilities under the Global Counter-Terrorism Strategy.

In June last year, following its seventh review of the Global Counter-Terrorism Strategy, the General Assembly requested the Office of Counter-Terrorism to assess methodologies and tools for a results framework to ensure comprehensive, balanced and integrated implementation of the Strategy.

While work on this assessment will begin shortly, I would like to highlight three measures we have already taken to strengthen our results culture and improve our capacity-building work since KPMG completed its evaluation of the United Nations Counter-Terrorism Centre in late 2020.

First, we have undertaken steps to revamp our Programme Management Unit to not only support all UNOCT capacity-building activities Integrated Planning and Management Reporting (IPMR) solution. IPMR utilizes a results-based management methodology, enabling clear linkages between resources and results frameworks, and improved management of day-to-day UN operations, including management of substantive and programmatic activities in addition to administrative processes.

Second, after a thorough review of our Programme Review Board process, we have introduced a new, robust policy to reinforce a

and established a new Human Rights and Gender Section that must review all programmes and projects that come before the PRB to insure that they have mainstreamed human rights and gender considerations into their design.

Third, we have enhanced our outreach and consultations with civil society organizations and not just the usual suspects based in New York or London but terrific local and regional CSOs from areas grappling with terrorism in their communities on a regular basis. In my next roundtable with CSOs we will begin having dedicated sessions where CSOs meet with programme managers to discuss and give input to the programmes and projects in which they express interest.

Additionally, the Global Counter-Terrorism Coordination Compact, the working group for resource mobilization, monitoring and evaluation, co-chaired by UNOCT and CTED, takes a coordinate